

ECONOMIC IMPACT ANALYSIS

30 September 2015

Offutt Air Force Base, Nebraska



Home of the "Fightin' Fifty-Fifth"



We are pleased to present the fiscal year 2015 Economic Impact Analysis for Offutt Air Force Base (AFB), Nebraska. Offutt AFB continues to enjoy an atmosphere of mutual respect and common interest in economic enhancement with the surrounding Nebraska and Iowa communities. On Aug. 9, 2015, the 55th Wing surpassed 25 straight years of continuous deployment to U.S. Central Command's area of responsibility. In fiscal year 2015 we continued to see significant changes to our base and fiscal operating environment. We continue to seek more efficient ways to allocate the money budgeted to us while accomplishing our mission and prioritizing needed improvements. The USSTRATCOM HQ construction project continued into its fourth year. Even with our current fiscal constraints the wing was able to garner \$520K to improve our efficiencies to our infrastructure. We were able to make improvements to our HVAC, Fire Suppression, and lighting systems. We were also able to make a \$697K improvement to our base perimeter. Combining military and civilian payrolls with construction and service contracts enhanced the local economic impact by generating an estimated 4,845 secondary jobs. This report details Offutt AFB's missions, aircraft, organizations, real estate, inventories, military and civilian payrolls, civic contributions, and secondary jobs created in the local area. It is important to highlight the base's estimated \$1.52 billion local economic impact on our surrounding communities in 2015. We are extremely proud of the thriving relationship we enjoy with our neighboring communities. The commitment of our people to the success of Offutt AFB will continue to create a positive influence on the economy of the local community for many years to come.

A handwritten signature in black ink, appearing to read "GMR", enclosed within a large, loopy oval shape.

GEORGE M. REYNOLDS, Colonel, USAF
Commander, 55th Wing

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History of Offutt Air Force Base



Offutt Air Force Base's (AFB) great heritage began with the construction of Fort Crook between 1894 and 1896, some 10 miles south of Omaha and two miles west of the Missouri River. The new fort's namesake was Major General George Crook, a renowned Civil War hero and frontier soldier. Many of the original structures built on the post are still in use today.

On 20 June 1896, the 22nd Infantry assumed command of Fort Crook. Other U.S. Army Infantry units shared command of the fort as each rotated tours in Cuba, the Philippines, and the Texas-Mexican border. On 10 September 1918, the 61st Balloon Company became the first air unit to command the post. In the spring of 1921, a field was built suitable for frequent takeoffs, landings, and refueling of military and

government aircraft on cross-county flights. In 1924, this field was dedicated in memory of Omaha's first air casualty in World War I, Lt. Jarvis J. Offutt.

In late 1940, the Army Air Corps chose Offutt Field as the site for a new bomber plant. The plant's construction included two mile-long concrete runways, six large hangars and a huge 1.2 million square foot aircraft assembly building. The Glenn L. Martin Nebraska Company plant reached full-scale production in June 1942. A total of 531 B-29 "Superfortresses" and 1,585 B-26 "Marauders" were built by the end of World War II. These aircraft included the "Enola Gay" and "Bockscar," the B-29s that dropped the atomic bombs at Hiroshima and Nagasaki, Japan. Production ended 18 September 1945.

History of Offutt Air Force Base

In 1946, the post was transferred from the Army to the Army Air Forces. Offutt Field, including the Martin Bomber Plant, was transferred to the Air Materiel Command for an industrial reserve program. On 12 June 1946, the 431st Army Air Forces Base Unit was organized and the entire installation was renamed Offutt Field. On 13 January 1948, Offutt Field was re-designated Offutt AFB and officially transferred to the new Department of the Air Force. Ten months later, on 9 November 1948, Offutt AFB gained international prominence when the Strategic Air Command (SAC) Headquarters was established in the Martin-Nebraska complex.

Offutt AFB underwent startling changes in the Cold War years following World War II. Operations included the basing of alert tankers in the late 1950s and 1960s, support for intercontinental ballistic missile (ICBM) sites in Nebraska and Iowa in the 1960s, and worldwide reconnaissance from the mid-1960s to the present. Offutt AFB's population and facilities grew dramatically to keep pace with the increased operational demands. Headquarters SAC moved from the Martin-Nebraska complex to Building 500 in late 1956 and new base facilities in the 1960s and 1970s included a commissary, hospital, main

exchange, and library. Several new dormitories and over 2,000 family housing units were built in the late 1950s and 1960s. Additional housing and dormitories were added in 2000-2002 to replace some of the earlier outdated buildings.

With the end of the Cold War in the early 1990s, the military underwent drastic changes and reorganization. SAC was disestablished on 1 June 1992 and the United States Strategic Command (USSTRATCOM), a unified command, was activated the same day. With this historic change, operational control of Offutt AFB became the responsibility of Air Combat Command (ACC), another one of the Air Force's new commands.

The current USSTRATCOM resulted from the 1 October 2002 integration of two previous unified commands: United States Space Command and the former USSTRATCOM. The Army outpost, once hard-pressed to support a few hundred soldiers, continues to play a vital role in national defense in the 21st century with the resources and facilities to accommodate a combined military and civilian work force of some 10,000 while supporting over 20,000 dependents.



Mission Descriptions of Large Associate Organizations



55th Wing – Host Unit

The 55th Wing is the largest wing in Air Combat Command. Operating on four continents, the Wing supports eight diverse flying missions. The “Fightin’ Fifty-Fifth” provides global reconnaissance, real-time intelligence gathering, command and control, information warfare, electronic attack, treaty verification and combat support to national leaders and agencies as well as Air Force and joint warfighters. The wing provides the President of the United States a survivable command center enabling him to transmit directions to U.S. military forces during peacetime and war. Additionally, the 55th Wing provides Offutt Air Force Base infrastructure supporting 51 associate units including Headquarters U.S. Strategic Command, 557th Weather Wing, and the Defense POW/MIA Accounting Agency (DPAA). The wing’s support functions include: base mobility; manpower; logistics; aircraft and vehicle maintenance; civil engineering; contracting; personnel administration and education; law enforcement; resource security; morale, welfare and recreation; medical and dental care; and local as well as global command, control, and communication capabilities. The wing performs staff requirements to include: administration; legal services; comptroller; public affairs; history; inspection; plans and programs; ground and flight safety; protocol; inspector general; chaplain services; sexual assault prevention and response; and equal opportunity functions for both military and civilian members. In closing, the hardworking men and women of the 55th Wing can proudly

lay claim to the fact that, truly “the sun never sets on the Fightin’ Fifty-Fifth.”



United States Strategic Command

U.S. Strategic Command is one of nine unified combatant commands in the Department of Defense. Its overall mission is to conduct global operations with other combatant commands, services and appropriate U.S. government agencies to deter and detect strategic attacks against the United States, its allies and partners, and is prepared to defend the nation as directed. USSTRATCOM also has global strategic missions, assigned through the Unified Command Plan, which include strategic deterrence; space operations; cyberspace operations; joint electronic warfare; global strike; missile defense; intelligence, surveillance and reconnaissance; combating weapons of mass destruction; and analysis and targeting. Comprised of approximately 4,000 military and civilian personnel who serve at locations around the world, USSTRATCOM employs more than 1,700 at its headquarters at Offutt AFB.

Mission Descriptions of Large Associate Organizations



343rd Recruiting Squadron

The 343rd Recruiting Squadron (RCS), with its headquarters located on Offutt, is the active duty recruiting squadron charged to inspire, engage and recruit future Airmen to deliver airpower for America. The 343 RCS covers 370,000 square miles of the upper Great Plains and Midwest regions. Its area of responsibility encompasses 7 states including, Iowa, Michigan, Minnesota, Nebraska, North Dakota, South Dakota, and Wisconsin. The 343 RCS is responsible for all active duty Air Force enlisted and OTS accessions for its respective area.



20th Intelligence Squadron (IS)

Assigned to Air Combat Command (ACC), 363d Intelligence Surveillance Reconnaissance Wing (RW), 363d Intelligence Surveillance Reconnaissance Group (RG) the 20 IS was originally

activated as the 20th Photographic Mapping Squadron in 1942. In these early years, the unit worked under many different names and was stationed all over the world from Sydney, Australia, to Colorado Springs, to Yokota, Japan. They participated in the Pacific air offensive and the occupation of Japan until inactivation in 1946. The 20 IS was reactivated in 1954 as the 20th Tactical Reconnaissance Squadron. In following years, it supported low-level, highspeed reconnaissance over Cuba during the Cuban Missile Crisis, and over North Vietnam during the Vietnam War, until it was deactivated in 1967. The unit was reactivated as the 20th Air Intelligence Squadron at Offutt AFB in 1992 and re-designated the 20th Intelligence Squadron in 1993. The unit provides tailored geospatial and precision targeting intelligence to combatant commanders and war fighting forces. The 20 IS is also home to the Air Force's Precise Point Positioning and certification program, as well as the Air Force's collateral damage estimation training.



Strategic Communications Wing One Detachment

The Strategic Communications Wing One (SCW-1) Detachment at Offutt AFB accomplishes USSTRATCOM's Airborne Command Post (ABNCP) mission. Dedicated Sailors provide security, maintenance, administration, and logistic support for the Navy's E-6B "Mercury"

Mission Descriptions of Large Associate Organizations

aircraft. Take Charge and Move Out (TACAMO) Sailors have over 40 years of experience communicating with submerged ballistic missile submarines. TACAMO Sailors have over fifteen years experience with command and control of submerged ballistic missile submarines, Air Force Bombers, and land-based missile silos. With the assumption of the ABNCP mission in 1998, TACAMO Sailors are fulfilling their role in USSTRATCOM's global mission of strategic deterrence through a joint-service team of motivated, vigilant men and women using the most advanced technological strategic forces in the world. The TACAMO Detachment also has complete responsibility for the daily operation of the Campisi Alert Facility at Offutt AFB and care of the TACAMO alert crew and ABNCP Battlestaff crew.



557th Weather Wing

The 557th Weather Wing is the Air Force's premier weather organization, maximizing America's power through the exploitation of timely, accurate and relevant weather information; anytime, everywhere. The 557th Weather Wing is a Specialized Mission Wing under twelfth Air Force, reporting to Air Combat Command. The wing executes an annual budget of \$40M supporting the Air Force Weather Weapon System. The wing provides the highest quality weather equipment and training to Air Force weather units around the world. More than 1,400 men and women at 20 different locations worldwide provide a comprehensive weather database of over 1,600 TB of terrestrial and space

observation, forecast, and climatological products. Air Force and Army warfighters and decision makers, Combatant Commands, and national programs use these products for every military operation, contingency mission, and humanitarian relief effort conducted by the United States contingency mission, and humanitarian relief effort conducted by the United States.



USAF Heartland of America Band

The USAF Heartland of America Band provides a wide spectrum of musical support for events that enhance the morale, motivation and esprit de corps of our Airmen, foster public trust and support, aid recruiting initiatives, and promote our national interests at home and abroad. Their mission is to synergize public affairs capability through music to support the objectives of Air Combat Command, the U.S. Air Force, and the Department of Defense. The 16 member group of innovative Airman-Musicians utilizes various-sized component ensembles in over 200 performances annually throughout Nebraska and surrounding states. The band and its various components are completely deployable worldwide.

Aircraft Assigned

2015



<u>Aircraft</u>	<u>Mission</u>	<u>Aircraft Assigned</u>	<u>Hours FY 15</u>	<u>Sorties FY 15</u>
E-4B	NAOC	4	1,466.0	433
RC-135S	Cobra Ball	2	1,445.0	191
RC-135U	Combat Sent	3	996.0	136
RC-135V/W	Rivet Joint	17	10,670.0	1,285
TC-135W	Rivet Joint Trainer	3	2,099.0	424
OC-135B	Open Skies	2	512.0	121
WC-135C/W	Constant Phoenix	2	395.0	121
EC-130H/TC-130H*	Compass Call	15	6,922.0	1,472
Totals		48	24,505.0	4,183

* Aircraft located at Davis-Monthan AFB, Arizona

Description of Real Estate Assets

2015

Land	<u>Acres</u>
Fee Owned, From Purchases	1,499
Fee Owned, From Condemnation	1,600
Easement, Restrictive	314
Donated, From Private Sector	188
Easement, Right of Way	<u>32</u>
Total	3,633

Paved Surfaces	<u>Square Yards</u>
Main Runway (11,700 linear feet in length)	321,246
Airfield Pavement	845,555
Parking, Driveways, and Sidewalks	1,208,321
Roads	<u>449,500</u>
Total	2,824,622

Buildings	<u>Number</u>	<u>Square Feet</u>
Aircraft and Systems Maintenance	12	612,639
Base Supply and Warehouse	56	561,484
Civil Engineering	16	582,859
Administration	30	1,276,233
Commissary Facilities	1	129,886
Base Exchange Facilities	8	211,212
Morale, Welfare, and Recreation	46	736,664
Medical Facilities	<u>9</u>	<u>276,020</u>
Total	178	<u>4,386,997</u>



Description of Real Estate Assets

2015



Military Family housing was privatized and turned over to America First Communities (AFC) on 15 September 2005. During the 5-8 year Initial Development Phase (IDP), AFC had the flexibility to place families throughout the community to increase occupancy. Currently with all new homes built, renovations completed, and a portion of homes demolished, the current inventory is 1,941 out of the original 2,600 homes turned over in September 2005. The renovation and new construction is now complete; the 1,941 unit breakdown is below.

Family Housing	<u>Enlisted Grade</u>	<u>Homes</u>	<u>Officer Grade</u>	<u>Homes</u>
	E1-E6	1,461	O1-O3	130
	E7-E8	179	O4-O5	128
	E9	10	O6	14
			O7 and above	19
Totals		1,650		291

Transient Quarters	<u>Number of Quarters</u>	<u>Personnel Capacity</u>
Visiting Officer and Airmen Quarters (49 rooms out of service)	82	180
Temporary Lodging Facilities 16 (1 used for Housekeeping)	15	150
Totals	97	330

Other Assets, Inventories, Retail Sales, and Expenditures

2015

Other Assets

Capital Assets:	<u>Amount</u>	<u>Totals</u>
Land, Building, and Real Property		\$ 761,799,222
Equipment:		
Appropriated Fund	\$ 225,657,602	
Nonappropriated Fund	\$ 1,957,930	
Base Exchange	\$ 28,269,500	\$ <u>255,885,032</u>
Total		\$ 1,017,684,254

Inventories

Defense Working Capital Funds: (Represents Base and Medical Supply Gross Sales)			
Material Support	\$	126,726,930	
General Support	\$	9,220,819	
Medical & Dental	\$	2,730,677	\$ 138,678,426

Retail Sales Facilities:

Base Exchange	\$	27,676,441	
Commissary	\$	1,040,593	
Nonappropriated Fund Activities	\$	95,045	\$ <u>28,812,079</u>
Total			\$ 167,490,505

Retail Sales

Base Exchange (includes food)	\$	51,044,157	
Commissary	\$	32,774,518	
Nonappropriated Fund Activities	\$	1,931,426	
Total			\$ 85,750,101

Expenditures

Total Operations and Maintenance	\$	665,718,679
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Personnel Assigned

<u>Category of Personnel</u>	2015	<u>Number</u>	<u>Totals</u>
Military Members:			
Assigned to Offutt AFB		5,398	5,398
Appropriated Fund Civilians:			
Air Force		2,563	
Defense Intelligence Agency		135	
Department of Defense (Other)		74	2,772
Other Civilians Employed on Base:			
Nonappropriated Funds		263	
Base Exchange		145	
Contractor Personnel		1,745	
SAC Federal Credit Union		12	
Great Western Bank (Period of Operation Oct 1 2014 - Mar 31 2015)		6	2,171
Military Dependents (AF 7801 + All Other 1191)			8,992
Military Retirees Residing within 150 mile radius of Offutt AFB			43,444
	Total		62,777
55th Wing Military Members Assigned Outside Nebraska and Iowa		1,466	
55th Wing Civilian Members Assigned Outside Nebraska and Iowa		93	1,559

Military Members and Appropriated Fund Civilians By Major Organization

<u>Organization</u>	<u>Military</u> <u>Members</u>	<u>Other</u> <u>Members</u>	<u>Civilian</u> <u>Employees</u>	<u>Total</u> <u>Assigned</u>
55th Wing	4,362	-	1,129	5,491
55th Wing (ECG - Davis Monthan AFB, AZ)	823	-	16	839
55th Wing Overseas (RAF Mildenhall, Kadena AB, NSA Souda Bay)	513	-	2	515
United States Strategic Command *	490	705	1,148	2,343
557 Weather Wing	213	-	169	382
20th Intelligence Squadron	145	-	24	169
Air Force Heartland Band of America	15	-	1	16
Defense Intelligence Agency	-	-	135	135
Other Associate Units/Programs	236	-	-	236
Department of Defense Other	-	-	74	74
Totals	6,797	705	2,698	10,200

* Includes Air Force, Army, Navy, and Marines

Military and Civilian Payroll

2015

<u>Category</u>	<u>Amount</u>	<u>Totals</u>
Military Members:	\$ 363,925,377	\$ 363,925,377
Appropriated Fund Civilians:		
Air Force	\$ 234,711,257	
Defense Intelligence Agency	13,397,923	
Department of Defense (Other)	<u>\$ 3,409,685</u>	\$ 251,518,865
Other Civilian Employees:		
Nonappropriated Funds	\$ 4,699,702	
Base Exchange	\$ 3,795,361	
SAC Federal Credit Union	395,170	
Great Western Bank	<u>89,250</u>	<u>\$ 8,979,483</u>
Total Payroll		\$ 624,423,725



The Electronic Combat Group (ECG) at Davis Monthan AFB uses the EC-130H to accomplish the Compass Call mission of the 55th Wing.

Zip Code Distribution of Military Active Duty Personnel and Payroll

2015

<u>Zip Code</u>	<u>Community</u>	<u>Members</u>	<u>Gross Pay*</u>
68123	Bellevue, Southwest	1,816	\$ 122,522,893
			\$ -
68113	Offutt Air Force Base	1,216	\$ 82,041,761
			\$ -
Various	Out of State	802	\$ 54,109,780
			\$ -
68046, 68128, 68133	Papillion, LaVista	575	\$ 38,794,418
			\$ -
68005	Bellevue, Central	222	\$ 14,978,019
			\$ -
68102, 68105-106-108 68131-132	Omaha, Midtown	173	\$ 11,672,060
			\$ -
			\$ -
68147, 68157	Bellevue, Northwest	280	\$ 18,891,195
			\$ -
68048	Plattsmouth	60	\$ 4,048,113
			\$ -
68022, 68135-136	Omaha, West	53	\$ 3,575,833
			\$ -
68114, 68118, 68124, 68144, 68154, 68164	Omaha, Northwest	50	\$ 3,373,428
			\$ -
			\$ -
68104, 68112 68122, 68134, 68152	Omaha, North	16	\$ 1,079,497
			\$ -
			\$ -
68517-68521	Lincoln	36	\$ 2,428,868
			\$ -
68127	Ralston	13	\$ 877,091
			\$ -
51534	Glenwood	9	\$ 607,217
			\$ -
51501	Council Bluffs	6	\$ 404,811
			\$ -
51104-06	Sioux City	17	\$ 1,146,965
			\$ -
68138	Chalco	15	\$ 1,012,028
			\$ -
68137	Millard	11	\$ 742,154
			\$ -
68117	Omaha, South	7	\$ 472,280
			\$ -
68130	Pacific Heights	7	\$ 472,280
			\$ -
68028	Gretna	10	\$ 674,686
			\$ -
	Totals:	5,394	\$ 363,925,377

* Gross pay by zip code equals the number of members times the average salary of active duty personnel

Summary of Construction, Service Contracts, and Other Federal Expenditures

2015

Construction

	<u>Amount</u>	<u>Totals</u>
STRATCOM new building	\$ 192,617,699	
Maintenance and Repair of Structures and Facilities	\$ 13,670,703	
		\$ 206,288,402

Service Contracts*

Utilities	\$ 1,308,319	
Construction	\$ 7,783,166	
Manufacturing	\$ 9,126,535	
Wholesale Trade	\$ 435,104	
Retail Trade	\$ 838,094	
Transportation and Warehousing	\$ 26,166	
Information	\$ 4,827,414	
Real Estate and Rental and Leasing	\$ 492,967	
Professional, Scientific, and Technical Services	\$ 286,061,630	
Administrative and Support	\$ 17,841,897	
Education Services	\$ 40,233	
Health Care and Social Assistance	\$ 10,046,869	
Arts, Entertainment, and Recreation	\$ 140,499	
Accommodation and Food Services	\$ 1,640,556	
Other Services (except Public Administration)	\$ 822,166	
Public Administration	\$ 15,000	
		\$ 341,446,616

Other Federal Expenditures

Base Exchange Purchases for Resale	\$ 51,044,157	
Health (TRICARE, Active Duty, Ret and Dependents)	\$ 48,365,149	
Commissary Purchases for Resale (Estimate)	\$ 32,774,518	
Other Materials, Equipment, and Supplies	\$ 1,355,941	
Education (Impact Aid)	\$ 2,047,688	
Education (Tuition Assistance)	\$ 2,623,173	
Temporary Duty Expenditures	\$ 2,778,115	
		\$ 140,988,741

Total

\$688,723,759

* Includes all contracts negotiated by 55th Wing Contracting personnel

Computation of Secondary Jobs and Total Economic Impact

2015

Estimate of Number and Dollar Value of Indirect Jobs Created

<u>Type of Personnel</u>	<u>Number of Base Jobs</u>	<u>Multiplier</u>	<u>Number of Indirect Jobs</u>
Active Duty Military	5,398	0.41	2,213
Appropriated Fund Civilians	2,772	0.55	1,525
Nonappropriated Fund Civilians	263	0.55	145
Contract Civilians	1,750	0.55	963
Totals	10,183		4,845

Estimated Number of Indirect Jobs Created:		4,845
Estimated Annual Pay for the Local Community:	\$	43,330
Estimated Annual Dollar Value of Jobs Created:	\$	209,933,850

Total Annual Economic Impact Estimate

Annual Payroll:		\$ 624,423,726
Annual Expenditures:		\$ 688,723,759
Estimated Annual Dollar Value of Jobs Created:		<u>\$ 209,933,850</u>
Grand Total		\$ 1,523,081,335

Contributions, Charity Fund Drives, and Special Community Events

2015



COMMUNITY PARTNERSHIPS

The Air Force Community Partnership Initiative based at Bellevue University was finalized. The partnership is designed to bolster and enhance programs that benefit both the Air Force and the local community. The intent is ensure that the quality working relationship between Offutt AFB and the Omaha Metropolitan area remains as strong as ever.

RETIREE APPRECIATION DAY

The annual retiree appreciation day was another fun filled day for over 1250 retirees that reside within a 150 mile radius surrounding Offutt AFB. Held on October 19, a wide variety of services and information were provided to retirees and their families during the annual event held inside the Offutt Field House.

NE ADOPT-A-HIGHWAY PROGRAM

Many of the organizations on Offutt AFB participate in this bi-annual event to help clean and maintain major highways in the local area. The 20th Intelligence Squadron cleans a major portion of Cornhusker Highway. The Air Force Sergeants Association, 55 WG, Top 3, and USSTRATCOM clean sections of Hwy 75. The 343rd Recruiting Squadron is responsible for keeping Hwy 66 clean.

BELLEVUE VETERANS DAY PARADE

Each year, approximately 400 Offutt AFB personnel continue to volunteer to march in Nebraska's official Veterans Day parade to recognize the sacrifices of everyone who has worn the uniform of the United States military throughout the years.



AIR FORCE ASSISTANCE FUND

In the 2015 Campaign, Offutt raised \$120,263 for the Air Force Aid Society, Air Force Village Indigent Widows Fund, Air Force Enlisted Village, and General and Mrs. Curtis E. LeMay Foundation

TREE CITY USA

Offutt AFB was named a Tree City USA community by the National Arbor Day Foundation for the 29th consecutive year. The base has also received 22 Tree City USA Growth Awards. These awards recognize the base for its comprehensive urban forestry program and environmental improvements associated with tree care.

COMBINED FEDERAL CAMPAIGN

Offutt AFB members contributed more than \$190,000 for the FY 2015 campaign. More than 2,500 national, state and local agencies benefit from the donations.

ACKNOWLEDGMENTS

The Financial Management Analysis Flight of the 55th Comptroller Squadron prepared this publication. It was developed by compiling input from the major units listed below to provide unclassified key information concerning select missions, resources, and the economic impact of Offutt Air Force Base on its surrounding community.

United States Strategic Command
55th Operations Group
55th Mission Support Group
55th Medical Group
55th Wing Staff Agencies
557 Weather Wing
Army and Air Force Exchange Service
Defense Commissary Agency
Defense Finance and Accounting Service
Offutt Tenant Units
America First Communities
Great Western Bank
SAC Federal Credit Union

55th Comptroller Squadron
Financial Management Analysis
106 Peacekeeper Drive, Suite 2N3
Offutt Air Force Base, Nebraska 68113-4036
DSN: 271-6407 Commercial: (402) 294-6407



ATTACHMENTS

Attachment 1: Economic Impact FY15

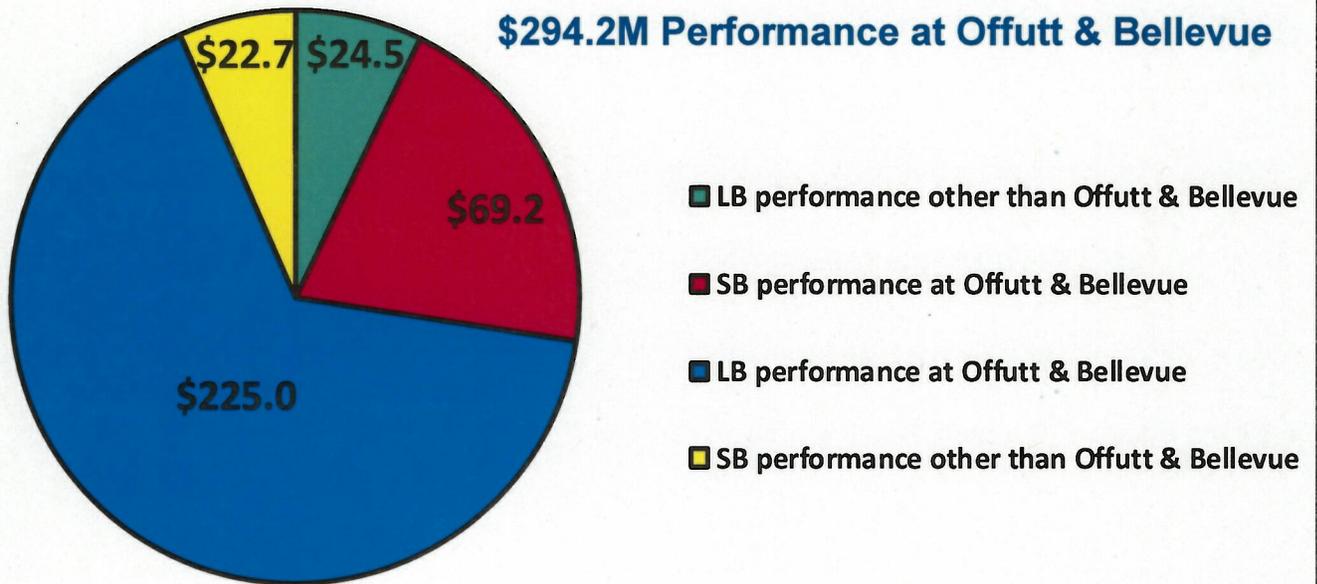
Attachment 2: Small Business Contract Award by States

Attachment 3: Large Business Contract Award by States



Economic Impact FY15

Offutt AFB Contracts



Small Business \$91.9M, Large Business \$249.5M--Total \$341.4M

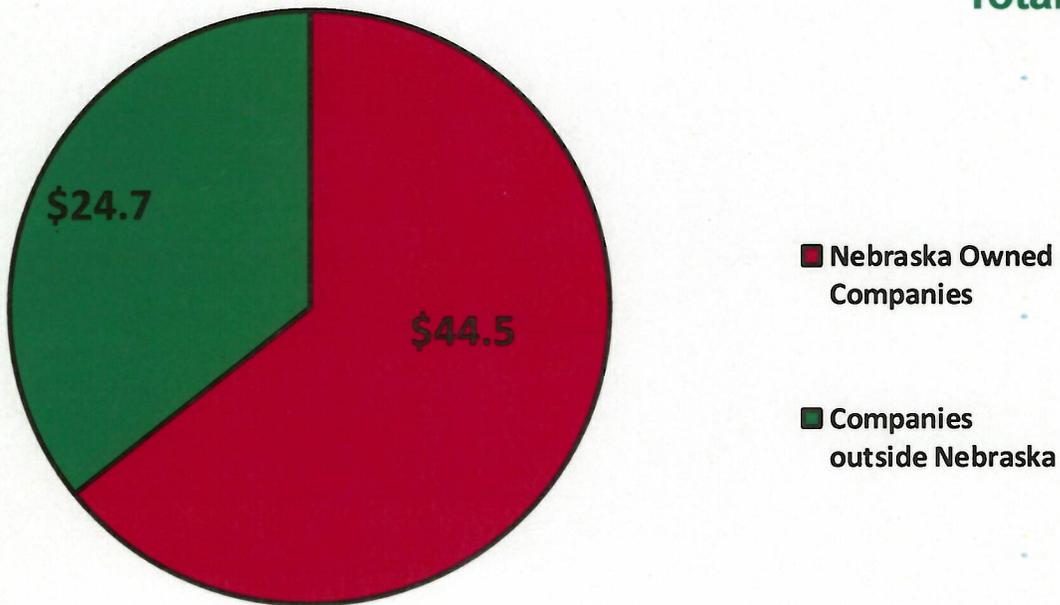
Mission-People-Pride

SB Awards by States FY15



Offutt AFB Contracts

Total \$69.2M



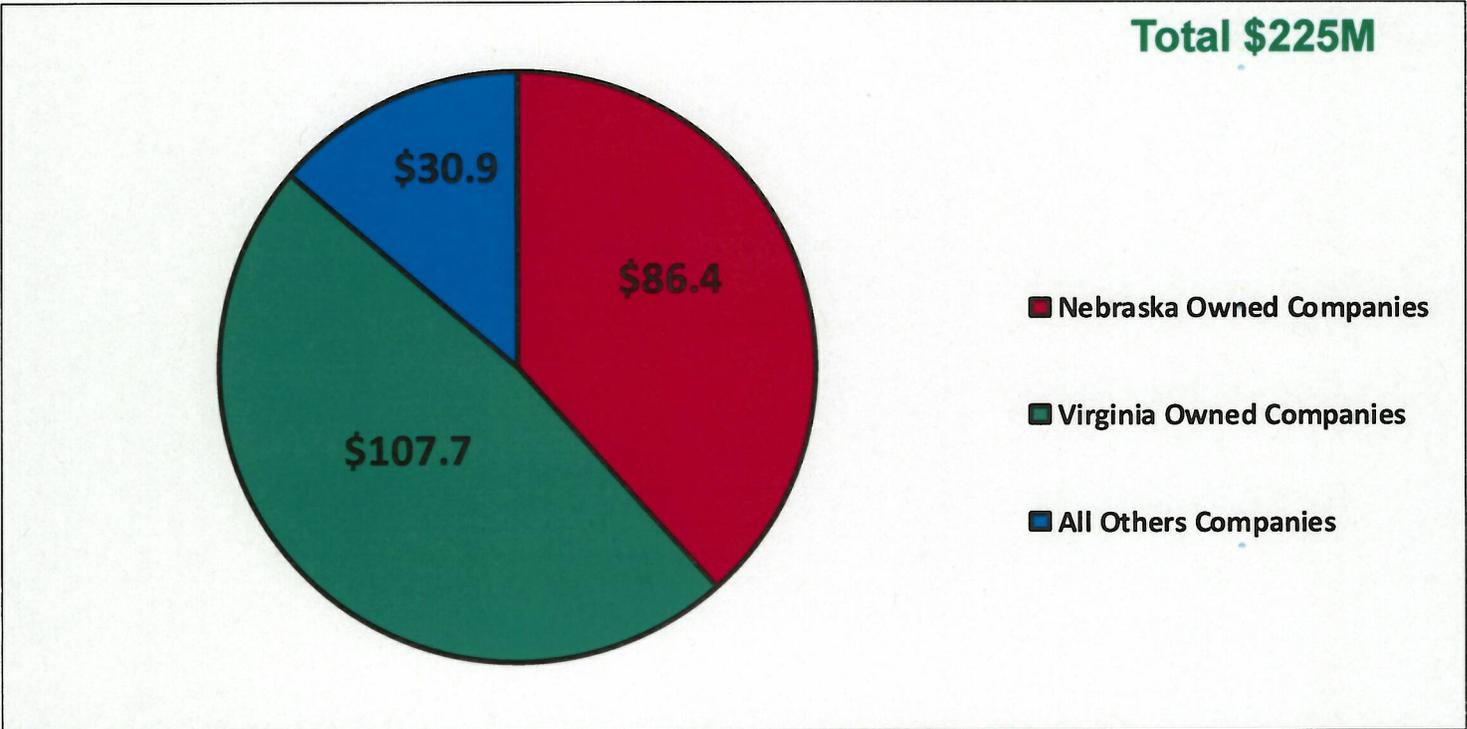
Principal place of performance Offutt & Bellevue

Mission-People-Pride



LB Awards by States FY15

Offutt AFB Contracts



Principal place of performance Offutt & Bellevue

Mission-People-Pride

